

**1 November 2022**

**From:** Bruce Davis

**To:** Whom it May Concern

**Subject:** Letter of Recommendation; Muhannad Mulfi

I am writing this letter of recommendation as a former instructor of International Management at the University of Texas at San Antonio (UTSA). I have also served as a program and project manager in an engineering firm that has over 16,000 employees. I have furthermore served as an Officer of United States Marines and evaluated hundreds of individuals for potential advancement in civic, corporate, and military arenas.

I am writing on behalf of Muhannad Mulfi who was one of my students at UTSA. I would say that Muhannad performed capably in the course. He was an active participant in the class and did his share to help his team successfully develop and present a group project at the end of the course. For the simulation group project, the team was charged with create a U.S.-based company with intensions of expanding to international markets. Muhannad and his team presented their concept to a team of volunteer business professionals and executives for analysis and constructive feedback. All students were coached on professional presentation skills and appropriate business attire.

Muhannad passed all essential coursework and helped his team successfully navigate significant benchmarks to do well on the final project.

Since my course and his graduation from UTSA, I am elated to see that he has continued to progress in various corporate roles, and I fully expect him to continue expanding his capabilities and thriving in whatever role he focuses on.

S/F,

*Bruce Davis*

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